



GUAM SOLID WASTE AUTHORITY
BOARD OF DIRECTORS' MEETING MINUTES
Friday, August 16, 2019
11:00am-12:00pm
Guam Solid Waste Authority Conference Room

I. Call to Order

The Guam Solid Waste Authority Board of Directors' meeting was called to order by Board Chairman Gayle at 11:13AM.

II. Roll Call

Board Members:

Andrew Gayle	Board Chairman
Minakshi Hemlani	Board Vice Chairwoman
Peggy Denney	Board Member
James Oehlerking	Board Member

Management & Staff:

Larry J. Gast	General Manager
Katherine Kakigi	Comptroller
Alicia Fejeran	Chief of Administration
Keilani Mesa	Administrative Assistant
Roman Perez	Operations

Guests:

Bob Perron	Guahan Waste Control
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III. Approval of Minutes

The Board reviewed draft minutes for the July 24, 2019 Board meeting. Board Secretary Minakshi Hemlani moved to approve the minutes. The motion was seconded by Board Member James Oehlerking and passed unanimously.

IV. Reports

a. Management Report

General Manager Gast reported that total revenues are running under 2.2%, and that management is trying to reduce costs. He stated that expenditures are down by 11.8% and will continue to decrease as contracts begin to expire and efficiencies are developed. He spoke about changing the routing with the way trash and recycle collection occurs and is trying to work through the logistics to configure the most efficient way to proceed. He reported that the minimum contamination for recycle collection that he has seen is at 40%. He also stated that under the receivership, there was no true cost accounting for recycling, and he is trying to work on that. Board members asked Mr. Gast how much extra landfill life does recycling create or what the outcome is from the recycling program. Mr. Gast responded that he is trying to work with University of Guam with their recycling program to configure ways to assist with proper recycling being implemented throughout the island. Mr. Gayle stated that GSWA used to receive a portion of the recycling fund revenue to help pay for the costs of recycling; however, GSWA no longer does. Mr. Bob Perron from Guahan Waste provided the Board with a little breakdown of costs for the recycling and the contamination that is received. Mr. Gast informed the Board that Senators have asked if mandatory curbside collection service is considered, if there is a way to provide a decrease in costs to constituents who have public assistance. Mr. Gast responded that it would be possible if the costs were covered by another funding source.

Mr. Gast also informed the Board that he plans to meet with the management audit team in Florida.

b. Committee Reports

i. Legal Counsel Procurement



Chief of Administration, Alicia Fejeran, informed the Board that the Attorney General's Office approved for GSWA to issue the request for proposal. She informed the Board that the notice has been published and asked Vice Chairwoman Hemlani if she can also publish it on the Guam Bar Association website. She also informed the Board that the deadline to submit a proposal to the RFP is September 18, 2019.

ii. **Recycling Fund**

Board Member Denney reported that she spoke with Senator Sabina Perez who told her that she needs to reach out to Mr. Walter Leon Guerrero at the Guam Environment Protection Agency (GEPA). Board Member Denney also reported speaking with Mr. Glen San Nicolas who said he doesn't see an issue with sharing the recycling fund proceeds as long as GEPA zero waste programs are also funded. Board Member Denney will continue to reach out to GEPA management about GSWA receiving a part of the recycling fund to pay for recycling costs. Chairman Gayle said he will also assist with reaching out to the proper people who can help with this issue. The Board Members, Mr. Perron, and General Manager Gast discussed some of the costs that are associated with providing recycling services.

V. **Unfinished Business**

a. **Cell 3 Construction Update**

General Manager Gast reported that Mr. Chace Anderson, GBB Receiver, will be the new Receiver representative and has taken over the project. Mr. Gast reported that he sent documents to Mr. Anderson, and that Mr. Anderson is working on getting the contract finalized for the construction management.

b. **PUC Open Items**

i. **Contract Review Protocol**

At the last PUC meeting, GSWA's contract review protocol was increased to a minimum \$750,000.00 total contract value.

ii. **Management Audit**

The scheduling and execution of the management audit will be discussed by the MSW contractors, Mr. Horecky from the PUC, and General Manager Gast.

c. **Reserved Powers for the Board**

Tabled.

d. **Asbestos Monofill**

No discussion.

VI. **New Business**

a. **Next Court Hearing, Open Items**

The Board asked Administrative Assistant, Keilani Mesa, to advise them when a date for the next court hearing had been rescheduled.

I. **Construction Contract**

Item was discussed under unfinished business.

II. **Trustee for Ordot**

The Chairman reported that a draft of the Trustee Agreement was sent out in May. There have been no comments yet, but they should be returned by the end of August to the Receiver. The process of the Trustee for Ordot post closure was discussed and explained to the Board members by Chairman Gayle. Chairman Gayle advised that any comments by management or Board Members could be sent to Ken Orcutt at the Attorney General's Office.

III. **Finalized Post Closure Plan**

No discussion.

b. **SWANA Conference**

The SWANA Conference will be held on October 21st through the 24th. Chairman Gayle reported that the travel budget was for 1 person from management and 1 Board Member. Chairman Gayle nominated Board member Peggy Denney to represent the GSWA Board. The nomination was seconded by Board member Jim Oehlerking and passed unanimously. Board member Denney will report back to the Board when she returns from the conference.

c. **Feedback from the Round Table on Illegal Dumping**

Board member Denney asked General Manager Gast how GSWA addresses the waste that is generated by substandard structures. General Manager Gast stated that if it is a livable structure it should be reported as a livable



structure. Chairman Gayle asked if General Manager Gast felt that there was political support with mandatory curbside collection and he responded that there was. Discussion about the lack of enforcement is also an issue that contributes to illegal dumping. Mr. Gast reported that Senators discussed whether a discount could be provided to people on financial assistance if mandatory curbside collection was instituted, but Mr. Gast responded a discount could only be provided if it was subsidized; other utilities did not provide discounts based on financial need.

d. GFT Collective Bargaining Agreement

General Manager Gast reported that negotiations will soon begin for the collective bargaining agreement with GFT for the Operations Department. He asked the Board about who would be on the negotiating team. Board member Denney asked what transpired to have the employees consider being unionized. General Manager Gast informed her that under the Receivership the employees were not able to be unionized, but as soon as GSWA was transitioned out of Receivership, management received the documentation requesting that Guam Federation of Teachers represent the GSWA operations department. It was decided General Manager Gast and Chief of Administration Alicia Fejeran would represent the GSWA in negotiations.

VII. Open Discussion

General Manager Gast asked the Board if they would like to be informed about when he speaks publicly on behalf of the GSWA. The Board asked Mr. Gast to keep them advised of the date and time of his public speaking events.

It was reported that the GSWA provided two garbage trucks that followed behind the Liberation Day parade. Board Member Denney reported that she, on behalf of *i*recycle*, collected over 130 kilos of aluminum at the parade for recycling.

VIII. Public Forum

Bob Perron from Guahan Waste Control informed the Board that the company, Jacobs, would be conducting a waste characterization study beginning September 9, 2019 that would last for about two weeks. He stated that Guahan Waste will be collecting samples from residential, commercial, and military. He stated it will be funded by Bureau of Statistics and Plans and EPA.

IX. Next Meeting

The next Board meeting was scheduled for Thursday, September 12, 2019 at the GSWA Conference room at 11:00 a.m.

X. Adjournment

Vice Chairwoman Hemlani moved to adjourn meeting at 12:43 p.m. The motion was seconded by Board Member Denney and passed unanimously.