



**GUAM SOLID WASTE AUTHORITY  
BOARD OF DIRECTORS' MEETING MINUTES  
Friday, April 22, 2022  
1:00 pm- 2:43 pm  
Guam Solid Waste Authority Via Video Conference**

**I. Call to Order**

Chairman Gayle called the meeting to order for the Guam Solid Waste Authority (GSWA) Board of Directors' meeting at 1:07 pm.

**II. Roll Call**

**Board Members:**

Andrew Gayle	Chairman
Minakshi Hemlani	Vice Chairwoman
Peggy Denney	Secretary
Jim Oehlerking	Member
Cora Montellano	Member

**Management & Staff:**

Irvin Slike	General Manager
Pedro A. Leon Guerrero Jr.	Assistant General Manager
Kathrine Kakigi	Comptroller
Alicia Fejeran	Chief of Administration
Roman Perez	Superintendent
Keilani Mesa	Administrative Officer
Aileen Cruz	Administrative Assistant

**Guests:**

Senator Sabina Perez	Office of Senator Sabina Flores Perez
David Sablan	Members of the public
Ken Leon Guerrero	Members of the public

**III. Determination of Proof of Publication**

1st Publication with The Guam Daily Post on Friday, April 15, 2022.

2nd Publication with The Guam Daily Post on Wednesday, April 20, 2022.

**IV. Approval of Agenda Items**

Vice Chairwoman Hemlani made a motion to proceed with the agenda prepared and provided by Chairman Gayle. Secretary Denney seconded the motion. There was no further discussion. The motion passed unanimously.

**V. Approval of Minutes**

Vice Chairwoman Hemlani made a motion to approve the minutes from the meeting held on March 17, 2022. Secretary Denney seconded the motion. There was no discussion, and the motion passed unanimously.

**VI. Reports**

**a. Management Reports**



## **I. Operational Update**

General Manager Slike reported that he met with the current contractors for the Layon Landfill Operations and they tacitly agreed to remove the excess waste overcharges for the upcoming contract renewal. He stated that the elimination of these charges will result in the potential savings of \$500k per year. The elimination of escort services was also discussed and may save about \$50k. He stated that the contract will be expiring at the end of FY 2022. It was agreed to cap the CPI at an increase of no more than 5%. He believes there will be a reduction in costs. Green Group is expected to respond re contract in early May, so management will know then whether or not to renew the contract. Comptroller Kakigi's budget includes status quo and not potential savings.

General Manager Slike also reported that he had a discussion with EA Engineering and GWA regarding excessive leachate testing, which was originally required by GBB. EA will prepare a report indicating that the monotonous and frequent sampling events are unjustifiable, so GSWA may save up to \$200K if frequency of testing is reduced. GWA will make the final decision on the frequency of testing.

Mr. Slike also reported that he had put together an RFP draft of the Harmon Household Hazardous Waste contract with options of the disposal of waste with potential savings of about \$300k annually. RFP deadline is December 2022.

Chief of Administration Fejeran updated the Board that the Flat Bed IFB was awarded and expected delivery date of trucks is 90 days. She also stated that GSWA is in the process of the Refuse Truck Bid and is currently being reviewed by the AG's office, and general timeline is at least 12 to 14 months.

General Manager Slike stated that shipment of 400 new trash carts is expected by August 2022, with a purchase of two more containers for 2023. He and Asst. GM Leon Guerrero are striving to address customer complaints, issues with drivers and streamlining the routes. General Manager Slike informed the board that he and Comptroller Kakigi have been working on grants regarding solar cap to generate energy, reduce the production of heat at Ordot via the implementation of microturbines, and address gas clean up while decreasing leachate disposal costs with leachate evaporators. Online payments system currently under procurement but is close to being implemented. General Manager Slike also informed the board that he had had a meeting regarding the ISWM Plan with goals of 50% recycling by 2030 to potentially include mandatory kitchen waste composting, but cost to customers must be considered. Jacobs group has a goal to produce a draft plan by November 2022 with a final plan in early 2023.

Comptroller Kakigi presented the FY2023 Budget Hearing to the Board. She stated that there will be a reduction in sludge production at the northern wastewater treatment plant which will negatively affect GSWA revenues. She stated that we are below our projected expenditures by .6%. She also presented the comparison to FY2021 and revenues exceeded about \$2M and had almost \$500K in operating revenue. As for operating performance, she reported that the total expenditures increased to over \$800K due to increase in rates and contractual obligations. Comptroller Kakigi also presented the commercial tonnage which is 2.8% higher than last year. For residential tonnage, she also stated that there is a trend with a month-to-month increase. Superintendent Perez stated that they will be working on delivering of 40-50 carts per day to residential customers. Chief of Administration shared that there are more than enough carts to fulfill our current backlog.

Comptroller Kakigi stated that there will be a PSA regarding collection of payments at GPWA beginning June 6. Chairman Gayle stated that we will discontinue accepting payments at ANZ because they will be closing their operations. Comptroller Kakigi presented the Merchant Services breakdown which showed significant savings. She also stated that key indicators as of February 2022 have improved.

## **II. FY2023 Budget**

General Manager Slike presented the Budget Request and stated that revenues were taken by the existing trend with commercial and government rates resulting in the estimates for FY22-23. He stated that GSWA may go over if the trends continue in 2023 but conservative estimates were used. He stated that ARPA funds



and reimbursement engineering fees from the cell 3 construction were included. He then discussed the expenditure side of the budget, which maintains the majority of the contracts as static, but it includes a 6.6% increase for personnel which will comprise a two-step increase in the pay schedule with more detail to be presented to the board in May. Additionally, the increase of \$200K in miscellaneous is to restore the Layon Closure fund. Member Montellano moved to adopt the FY2023 Budget Board Resolution 2022-07. Secretary Denney seconded the motion. There was no further discussion. The motion passed unanimously.

**b. Legal Counsel's Report**

No discussion

**c. Committee reports**

**I. Zero Waste Round Table / Revolving Recycling Fund Subsidy**

Assistant General Manager Leon Guerrero updated the board that there is a tentative schedule for a public hearing on May 11. He stated that Senator Perez intends to schedule a round table discussion regarding the Zero Waste Bill. He also shared that the benefits of this bill would be a possible reimbursement of \$400K for GSWA recycling expenditures of previous fiscal year, with proof of expense. It is anticipated that this will be an annual reimbursement with proof of expense. Secretary Denney motioned to adopt resolution 2022-009 which authorizes GSWA to take the appropriate actions necessary to possibly receive the reimbursement. Member Oehlerking seconded the motion. There was no further discussion, with motion passed unanimously.

**VII. Unfinished Business**

**a. Island Wide Trash Collection Initiative**

No update

**b. Ordot Post Closure Plan Update**

General Manager Slike reported that he had a conference call with Harvey Gershman and Chris Lund of GBB. They will provide a draft schedule of the Ordot cost for review and approval by end of April. He also stated that the leachate monitoring at Ordot was discussed, and monitoring twice a year was recommended. This will result in savings for GSWA. He stated that GBB's lawyer has contacted Guam Environmental Protection Agency's (GEPA) lawyer to initiate resolution.

**c. Layon Cells 1 and 2 Closure**

General Manager Slike reported that he is still working on the RFP for cap feasibility study. He also stated that Green Group has placed a layer of silt to cut down on infiltration for reduction of leachate on cells 1 and 2.

**e. Rate Case with the Public Utilities Commission**

Chief of Administration Fejeran reported that GWSA is in the negotiation stage with the top-ranked proposer. General Manager states that before the contractor is announced, the contract must be finalized.

**VIII. New Business**

**a. GSWA Compensation Plan**

Tabled for next meeting

**IX. Communications and Correspondence**

No discussion



## **X. Public Forum**

### **a. Cory Hinds – GEPA/ Jacobs Update on Guam Integrated Solid Waste Management Plan (ISWMP)**

Tabled for next meeting

### **b. David Sablan – Waste to Energy Project**

Mr. Sablan presented to the board a development of energy proposal to manage solid waste on the island. He stated that the project can produce at least 12 megawatts of energy with 300 tons of waste produced daily. He further explained that burning solid waste will reduce the volume by about 90%. He stated that this will increase the life of the landfill cell by another 45 years. He recommended that this proposal be considered seriously for environmental concerns. He stated that waste energy produces green energy, on the same level as solar and wind for green energy production. Mr. Sablan also stated that he is working with the military to include waste energy with Guam Power Authority. He stated that by 2025 military bases are mandated to have 40% of their energy source be from green energy.

## **XI. Next meeting**

The next meeting will be via video conference on Thursday, May 19, 2022, at 1:00 pm.

## **XII. Adjourn**

Vice Chairwoman Hemlani made a motion to adjourn the meeting, and Secretary Denney seconded the motion. The motion passed unanimously, and the meeting adjourned at 3:01pm.